



	Chubb Europe	Chubb Internat.	E6 (DeBeers)	Greene King	Validus (AIG)	XL Catlin (AXA)	Bupa	LBG Insurance	LBG Credit Risk	MS Amlin	Charles Taylor	NHS Test & Trace	Munich Re	Total (of 13)
• CDO (actual or <i>de facto</i> )	✓				✓			✓		✓			✓	5
• CTO (actual or <i>de facto</i> )			✓		✓									2
• 2IC to CIO and CDO	✓		✓	✓								✓		4
<b>Data-centric</b>														
• Situational Analysis	✓	✓	✓	✓	✓		✓	✓	✓	✓	✓	✓	✓	12
• Data Strategy Development	✓	✓	✓	✓	✓		✓	✓	✓	✓	✓	✓	✓	12
• Planning & Costing	✓	✓	✓	✓	✓		✓	✓	✓	✓	✓	✓	✓	12
• Presentation to Exec. / Board	✓	✓	✓	✓	✓		✓	✓		✓	✓	✓	✓	11
• Interim Delivery	✓		✓	✓	✓	✓		✓		✓	✓	✓	✓	10
• Strategic Delivery	✓	✓	✓	✓	✓			✓			✓	✓	✓	9
• Team Creation	✓		✓		✓					✓	✓	✓	✓	7
• Analytics / BI	✓		✓	✓	✓	✓				✓	✓		✓	8
• Data Science / Stats	✓				✓			✓		✓	✓		✓	6
• Data Architecture	✓	✓	✓	✓	✓		✓	✓	✓	✓	✓	✓	✓	12
• Data Governance	✓		✓		✓			✓		✓	✓	✓	✓	8
• Data Quality	✓				✓			✓		✓	✓	✓	✓	7
• Data Migration	✓			✓	✓	✓				✓				5
• Data Operations	✓		✓	✓	✓	✓								5
<b>Other Work</b>														
• IT Situational Analysis	✓		✓		✓									3
• IT Strategy	✓		✓		✓									3
• IT Governance	✓		✓		✓									3
• Enterprise Architecture	✓		✓	✓	✓									4
• ERP / Financial IT	✓	✓	✓				✓							4
• CRM / Sales / Marketing	✓		✓	✓	✓									4
• HR IT	✓			✓										2
• General Application Development (e.g. .Net, Java)	✓		✓		✓									3
• Operations	✓							✓						2
• Outsourcing etc.			✓		✓	✓		✓	✓					5